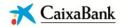


# FY 2015 Results

29<sup>th</sup> January, 2016



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Ma	Major progress in market position and financial results						
1 Core income growth and lower provisioning support the bottom line	<ul> <li>NII up 4.8% yoy in line with stated guidance</li> <li>Strong fee performance of +10.3% yoy driven by sustained AuM growth</li> <li>Recurring <i>like-for-like</i> cost reduction of -1.2% yoy as cost synergies feed through</li> <li>CoR falls to 73 bps (below 80 bps guidance)</li> <li>Net income up 31.4% yoy despite 4Q one-offs</li> </ul>						
2 Seizing further market share on competitive strengths	<ul> <li>Market shares</li> <li>Payroll deposits +1.82 pp yoy</li> <li>Consumer lending +0.89 pp yoy</li> <li>L/T savings<sup>1</sup> +1.59 pp yoy</li> <li>New lending growing by 27%<sup>2</sup></li> <li>Leading the digital banking revolution with launch of mobile-only imaginBank</li> </ul>						
3 Risk metrics improving more than expected	<ul> <li>NPLs down by c.25% in 12 months with a steep decline in 4Q</li> <li>NPL ratio falls to 7.9% with improvement across all segments</li> <li>NPL coverage of 56% above sector average</li> <li>High RE disposal activity as 4Q sales break even for the first time</li> </ul>						
4 Strong capital position while delivering early on key strategic targets	<ul> <li>Strong CET1 FL ratio at 11.6% within target range (11%-12%)</li> <li>SREP disclosure<sup>3</sup> at 9.31% reinforces capital cushion and dividend payment ability</li> <li>Disposal of BRS and the BEA/GFI sale agreement leads to early achievement of a key strategic objective</li> </ul>						

(1) Savings insurance plus pensions plans

(2) Ex CIB, 2015 vs. 2014

(3) Including additional requirements for O-SII from Jan-1st 2016. SREP requirement as of Dec'15: 9.25%



# FY 2015 Results

# BEA/GFI disposal agreement

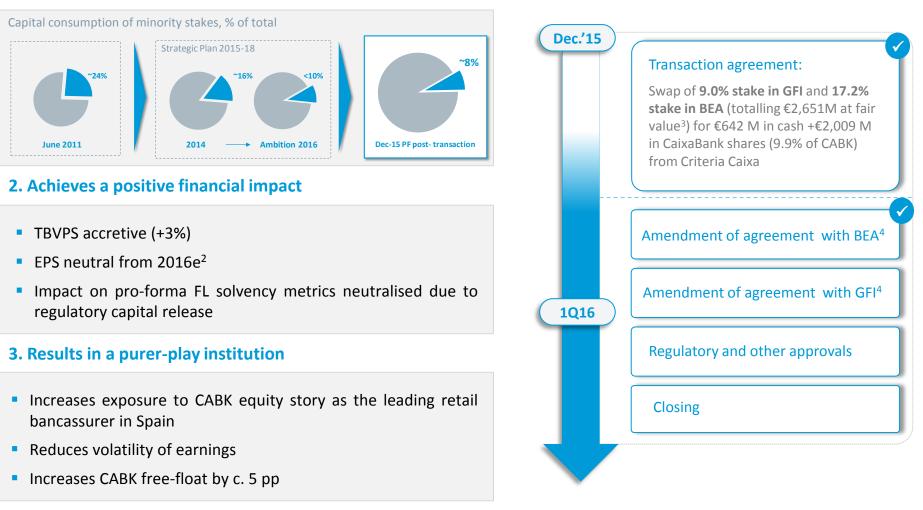
- Commercial activity
- Financial results
- Asset quality
- Liquidity & Solvency
- Final remarks



#### Early delivery of a key commitment of the 2015-18 Strategic Plan

#### 1. Reduces capital allocated to non-controlled stakes<sup>1</sup>

#### **Expected timeline**



<sup>(1)</sup> Capital allocation defined as the capital consumption of the investment portfolio over total capital charge

<sup>(2)</sup> Based on BBG consensus as of December 2nd 2015

<sup>(3)</sup> Fair value established according to 1 month VWAP of GFI, BEA and CABK and 1 month average of daily ECB currency fixings, using 2nd December 2015 as the reference date

<sup>(4)</sup> Amendment of current agreements related to GFI and BEA in order for Criteria to assume the shareholder role and CaixaBank to continue as banking partner



# FY 2015 Results

- BEA/GFI disposal agreement
- Commercial activity
- Financial results
- Asset quality
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- Final remarks



Scale

### Launch of imaginBank: transforming technological leadership into value

# **Opportunity**

# **Competitive advantages**

- 4/5 Spaniards have a smart-phone
  - Targeted to a new generation of banking clients (millenials)
  - Operating exclusively through mobile while leveraging existing infrastructure (i.e. ATMs)
  - Low-cost service users receive high-quality service



# Spain's 1<sup>st</sup> mobile-only bank

#### **Bespoke service offering:**

Mobile, Simple, Fast, Low-cost

# The highest penetration amongst the young (~30%)

Generating customer loyalty and retention

2.9 M clients 18-35 yr

## Mobile technology

- 2.8 M active clients<sup>1</sup>
- Fastest growing channel: +53% CAGR 2012-15
- Ample recognition and awards





# Capillarity and technology enable access to niche market opportunities

(1) Active clients include those with at least one transaction in the last 2 months



# Pushing the limits of the digital frontier to meet evolving customer preferences

#### Improved commercial effectiveness

#### Leading adopters Convenience " " of mobility **Proximity** ,,, Innovation solutions ↑ DIGITAL SALES **SMARTPHONES** of Mutual Funds and 18% of Personal 20% 21,900 Loans sold via digital channels in 2015 **SMART PCs ONLINE ADVISORY New channels:** Videoconference, chat solutions 13,100 Target 2016E: 20,000 **New services:** Videoconference with Comex experts **INNOVATIVE TOOLS** PROCESSES Mis Finanzas 🏵 **CaixaBankPay** ~77% Already digitalised Personal finances management, Mobile payments 1.9M users **DIGITAL SIGNATURES** WINNING PARTNERSHIPS 435,000 users **SAMSUNG** 1<sup>st</sup> Spanish bank ~2.3 M 77% adoption rate pay #1 in electronic to reach toll payments agreement

Best retail bank for IT Innovation 2013 , 2014



Wide external recognition



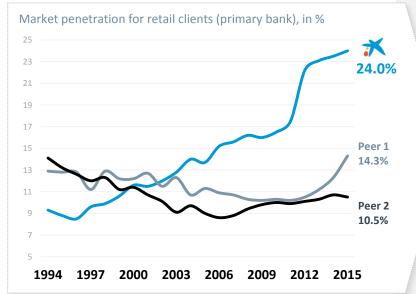
**Enhanced customer experience** 

Best Bank in Spain

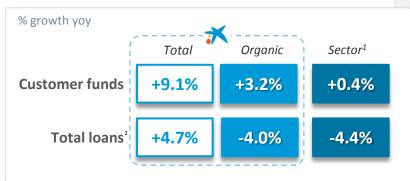


#### Undisputed and growing retail market leadership

#### Primary bank for 1/4 of retail customers in Spain



#### Outpacing the sector in loans and client funds



(1) % change yoy as of November 2015 (latest available data). Source: CaixaBank Research

(2) Loans to other resident sector and public sector

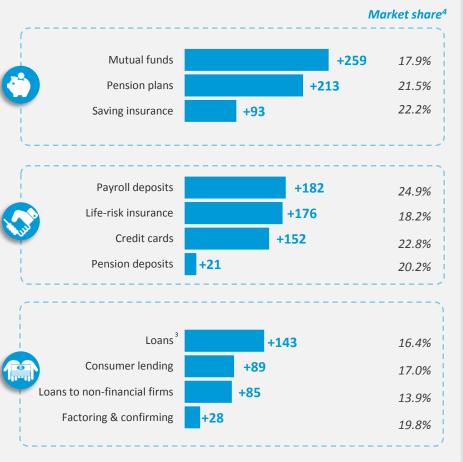
(3) Loans to other resident sector

(4) In %. Latest available data

Sources: FRS Inmark, Social Security, BoS, Spanish Factoring Association, INVERCO and ICEA

# Gaining market share in key products

Market share growth yoy for key products, in bps



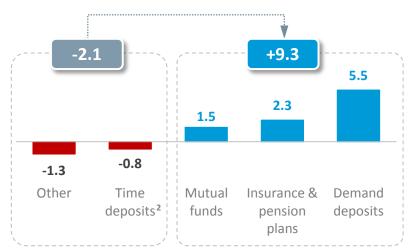


#### **Outstanding asset gathering capabilities**

#### **Customer funds breakdown**

In Billion Euros							
	31 <sup>st</sup> Dec. YTD		Organic YTD <sup>1</sup>	qoq			
I. Funds on balance sheet	216.8	4.6%	0.4%	2.6%			
Demand deposits	116.8	24.9%	16.4%	4.9%			
Time deposits <sup>2</sup>	60.9	(19.4%)	(21.0%)	(1.3%)			
Subordinated liabilities	3.3	(0.4%)	(0.4%)	(0.1%)			
Insurance	34.4	6.7%	6.7%	3.6%			
Other funds	1.3	(48.2%)	(53.1%)	(22.7%)			
II. Off-balance sheet funds	79.8	23.8%	11.6%	2.1%			
Mutual funds <sup>3</sup>	51.3	36.9%	20.2%	3.0%			
Pension plans	23.2	16.2%	16.2%	5.0%			
Other managed resource	es <sup>4</sup> 5.3	(25.0%)	(40.6%)	(15.8%)			
Total customer funds	296.6	9.1%	3.2%	2.5%			

# Steady shift in savings mix toward sight deposits and long-term savings



4Q customer funds change qoq, in Billion Euros

- Customer funds grow +2.5% qoq
- Solid growth in AuM sales (+3.7% qoq) despite another quarter with market volatility
- Demand deposits positively impacted by seasonality
- Move to managed funds and savings insurance to continue in 2016

(1) As if Barclays Spain had been consolidated at 31 December 2014

(2) Includes retail debt securities

(3) This category includes SICAVs and managed portfolios besides mutual funds.

(4) Includes among others a subordinated debt issued by "la Caixa" (currently held by Criteria Caixa) as well as outsourced pension plans and insurance contracts from Barclays



# Loan book close to stabilisation

qoq

(1.1%)

(1.2%)

Organic

YoY<sup>1</sup>

(3.9%)

(4.4%)

YoY

8.7%

11.1%

#### Loan-book breakdown

In Billion Euros, gross amounts

I. Loans to individuals

Residential mortgages - home purchases

Pei	rforming	; loans e	x RE sea	sonally	adjusted	l, % chai	nge qoq
			2.7%		0.0%	0.0%	\
2.2%	-0.6%	-1.4%		-0.9%			-0.3%
-2.3% 1Q14	2Q14	3Q14	4Q14	1Q15	2Q15	3Q15	4Q15

- Deleveraging (-1.2% qoq) concentrated in RE developers (-10.9% qoq) and impacted by a large NPL portfolio sale in the quarter
- Positive dynamics in Corporate & SME segment aided by seasonality in 4Q (+1.3% qoq vs. +0.1% in 3Q)
- New loan production ex CIB up 27% (2015 vs. 2014)

Performing loans (ex RE)	184.3	7.7%	(1.2%)	( 0.3%)
Total loans	206.4	4.7%	(4.0%)	(1.2%)
III. Public sector	13.8	1.8%	1.3%	(5.4%)
Loans to individuals & businesses	192.6	4.9%	(4.3%)	(0.9%)
Criteria Caixa <sup>2</sup>	2.0	38.4%	38.4%	0.0%
Real Estate developers	9.8	(30.2%)	(33.6%)	(10.9%)
Corporates and SMEs	59.9	5.4%	1.0%	1.3%
II. Loans to businesses	71.6	(0.9%)	(5.1%)	(0.6%)
Other	31.6	2.2%	(2.3%)	(0.8%)

31<sup>st</sup> December

121.0

89.4

#### Deleveraging tapering off

(1) As if Barclays Spain had been consolidated at 31 December 2014

(2) Increase yoy related to CRI prepayment of €3bn of sub-debt in 3Q15



# FY 2015 Results

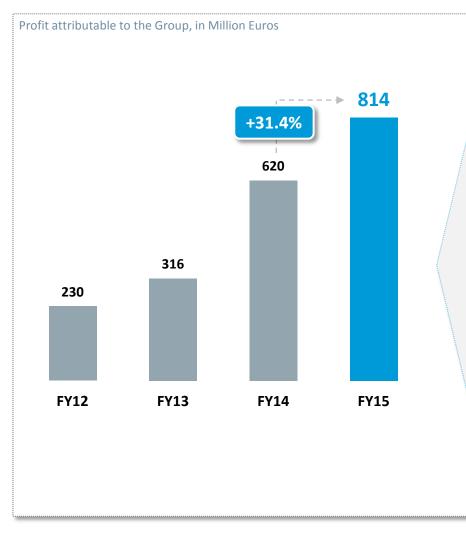
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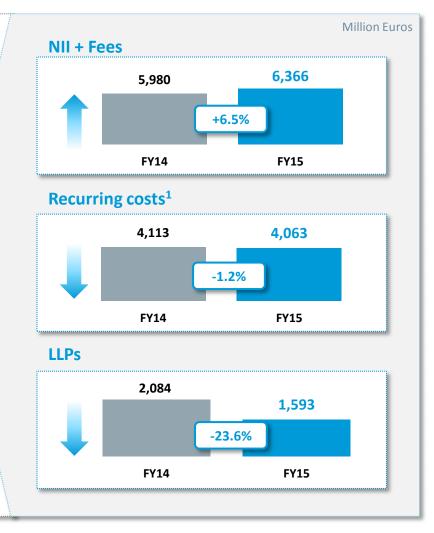


#### **Trend towards normalisation continues**

#### **Gradual bottom line improvement**

#### ... supported by core revenues, cost discipline and CoR improvement







#### Solid operating performance partly offset by 4Q one-offs

#### **Consolidated income statement<sup>1</sup>**

In Million Euros	FY15	FY14	yoy (%)	qoq (%)
Net interest income	4,353	4,155	4.8	0.7
Net fees and commissions	2,013	1,825	10.3	(1.7)
Income from investments & associates	578	491	17.7	
Gains on financial assets & exchange rate d	lif. 867	640	35.5	128.8
Other operating income & exp.	(85)	(171)	(50.4)	
Gross income	7,726	6,940	11.3	(19.5)
Recurring expenses	(4,063)	(3,773)	7.7	(1.5)
Extraordinary operating expenses	(543)	0		
Pre-impairment income	3,120	3,167	(1.5)	(44.0)
Impairment losses & others	(2,516)	(2,579)	(2.4)	133.4
Gains/losses on assets disposals & others <sup>2</sup>	34	(386)	(109.0)	
Pre-tax income	638	202	215.6	
Income tax	181	418		
Profit for the period	819	620	31.7	
Minority interests	5	0		
Profit attributable to the Group	814	620	31.4	

Note: The 2014 income statement has been restated following the application of IFRIC 21

(1) Barclays Spain consolidated from 1<sup>st</sup> January 2015

(2) 2015 includes, among others, €602M of badwill from the Barclays Spain acquisition (including fair value adjustments of the assets and liabilities of Barclays); €64M of asset impairment due to asset obsolescence associated with the Barclays Spain acquisition; gross profit of €38M from the sales of Boursorama and Self Trade; losses on RE sales and non-recurring charges to provisions for foreclosed assets. 2014 includes, mainly, losses from the sale of foreclosed assets

# Core operating income improvement and falling loan impairments...

- NII growth qoq underpinned by liability re-pricing and cures
- 4Q fees remain high despite market volatility
- Synergies reduce recurring cost base (-1.5% qoq) below target (~€1bn/quarter)
- Another steep decline in loan impairments (-24.3% qoq)

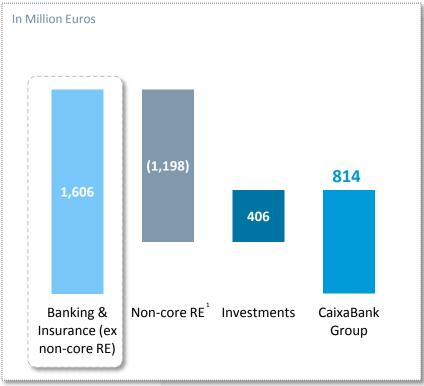
#### ... mitigate impacts in the quarter

- DGF/SRF levy (-€278M)
- Lower qoq income from associates driven by REP impairment
- Prudent and proactive provisioning approach (inc. floor contingency) as done with SAREB during the year



# Core banking and insurance RoTE at double digit levels

#### Net profit by business segment



Banking & insurance (ex non-core RE)							
In Million Euros	FY15	3Q15	4Q15 <sup>3</sup>				
Net interest income	4,658	1,120	1,121				
Net fees	2,011	496	490				
Other income	1,099	165	(22)				
Gross income	7,768	1,781	1,589				
Expenses - recurring	(3,954)	(986)	(967)				
Expenses - extraordinary	(543)	(2)					
Pre-impairment income	3,271	793	622				
Impairment losses & others	(1,698)	(278)	(551)				
Gains/losses on disposals & others	446		29				
Income tax & minority interests	(413)	(153)	(16)				
Net profit	1,606	362	84				
Average own funds, € Billion	18.2						
RoTE <sup>2</sup> (%)	10.1%						

- Core banking RoTE at double digit levels
- Declining losses in RE segment to be a key driver of future profitability
- Contribution of volatile stakes segment to be gradually reduced post BEA/GFI disposals

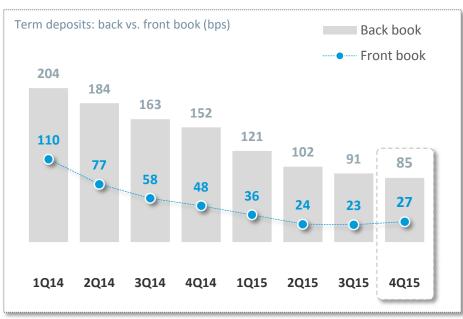
- (2) RoTE 2015 for Banking & Insurance Segment excluding one-off impacts related to the Barclays Spain acquisition, such as the badwill or restructuring costs, as well as the cost of the collective dismissal agreement booked in 2Q
- (3) qoq evolution impacted by DGF levy and provisions for floor contingency

<sup>(1)</sup> From 1Q15 the non-core RE segment includes primarily non-core RE developer loans (mainly NPL and substandard) and foreclosed RE assets



# Cheaper funding to continue driving down back book yields

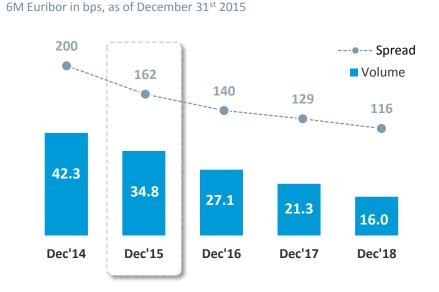
#### Steady deposit re-pricing to continue in 2016



- One-off impact on time deposits FB yield related to inflows from redemption of off-balance sheet bond
- Continued shift into sight deposits enables further reduction in cost of customer funds
- €1bn 5y CB issuance on 4<sup>th</sup> Nov. at mid-swap +43 bps

#### Wholesale funding improvement to continue

Static wholesale funding back book evolution<sup>1</sup> in € billion and spread over



Maturities in € billion<sup>1</sup>; spread over 6M Euribor in bps, as of December 31st 2015

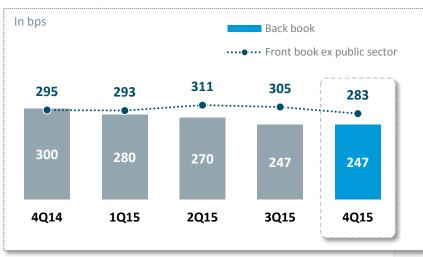


(1) Excludes self-retained bonds. Wholesale funding figures in the Annual Financial Report reflect the Group's funding needs and as such do not include ABS securities and self-retained multiissuer covered bonds, unlike this Figure, which depicts the impact of wholesale issuances in funding costs



# Back book yield resilience in 4Q

#### Loan book yields



#### BB yields stable qoq

- BB still affected by Euribor re-pricing (-6 bps)
- Additional impact from floor removal (-2 bps)
- FB accretive to the BB, cures and other (+8 bps)

#### FB decline driven by:

- Lower index rates
- Change in product mix (lower weight of higheryielding segments in 4Q) and maturity mix (lower average maturities)
- Still some pressure on spreads

- (2) Front book yields credit to non-financial corporations for an amount <€1M€
- (3) Front book yields credit to non-financial corporations for an amount > $\in 1M \in$
- (4) CDS Spanish corporations in the index iTraxx Main Europe



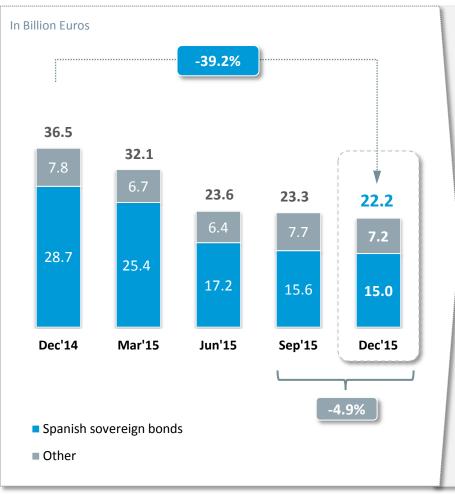
#### Emphasising margins over volumes

<sup>(1)</sup> Source: BoS and Bloomberg



# ALCO portfolio impacted by high-yielding maturities

#### ALCO fixed income portfolio<sup>1</sup> evolution



#### Yield and average life

In % and years

	Dec'14	Mar'15	Jun'15	Sep'15	Dec'15
Yield	3.4%	3.4%	3.6%	3.5%	3.1%
Average life	3.1y	3.1y	3.4y	4.2γ	4.6y

#### ALCO book yields down qoq:

- Higher average duration on redemptions of barbell portfolio
- Lower portfolio yields as high-yielding bonds mature

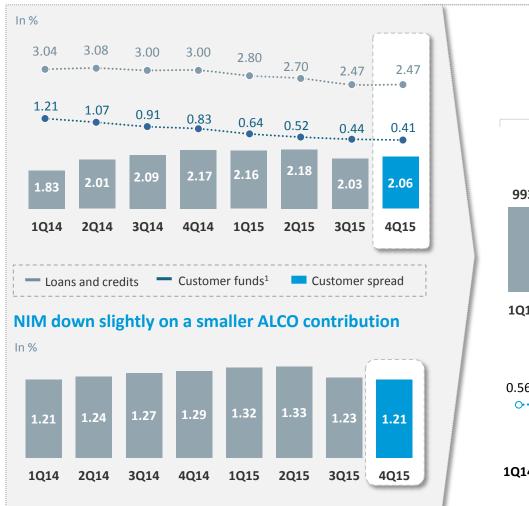
<sup>(1)</sup> Banking book fixed-income securities portfolio, excluding trading book assets, as of the end of the quarter. As part of its ALCO management CaixaBank holds a portfolio of fixed income investments including, among others, bonds guaranteed by the Kingdom of Spain such as ICO, FADE, FROB and others); ESM bonds; as well as Spanish covered bonds. The sovereign bond portfolio is made up mostly of Spanish and Italian government bonds.

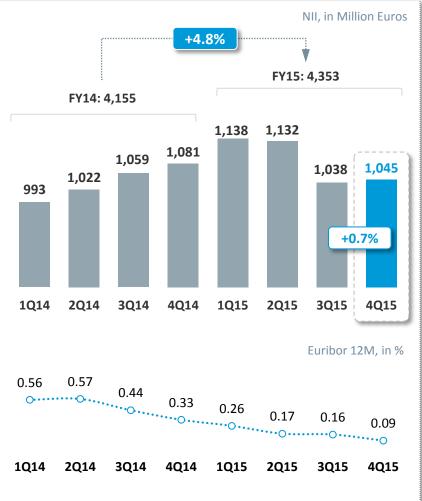


#### NII and customer spread improve on loan book resilience

#### Customer spread widens as funding cost decline continues and loan book yield stays stable

NII stable in 4Q despite lower E12M and tail-end of floor removals







Steady yoy build-up of fee income

# Solid fee performance in line with upgraded guidance<sup>1</sup>

#### In Million Euros Net fees breakdown, FY15 yoy (%) gog (%) In Million Euros +10.3% Banking and other fees 1,288 (2.8)(5.6)Mutual funds (4.6)423 73.7 FY15: 2,013 FY14: 1,825 Insurance and pension plans 19.8 302 17.8 489 FY13: 1,760 AuM<sup>3</sup> and insurance fee contribution to total fees In % of total 451 440 **FY14 FY15** -1.6% 36% 27% 2Q 1Q 1Q 1Q 3Q 4Q 2Q 3Q 2Q 3Q 4Q 4Q 2013 2014 2015 Banking & other fees AuM and insurance fees

- 4Q fees impacted by lower investment banking activity and market volatility
- Asset management and insurance fees grow yoy with a rising contribution to total fees (+9 pp yoy)
- Fee contribution to core revenues<sup>2</sup> of 32% provides operating hedge in the current low rate environment

(2) NII+Fees

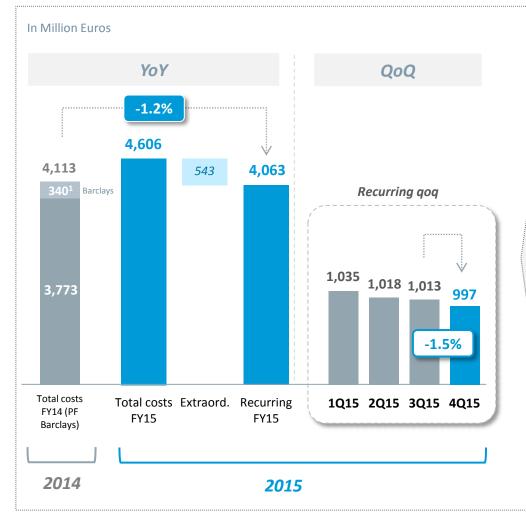
#### Increasing contribution of AuM and insurance fees

<sup>(1)</sup> Revised upwards from high single digit to low double digit in July 2015



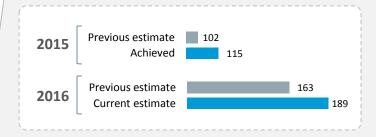
# Recurring costs decline below stated target of €1 Bn/quarter

#### **Operating costs evolution**



#### Synergies from Barclays exceed expectations

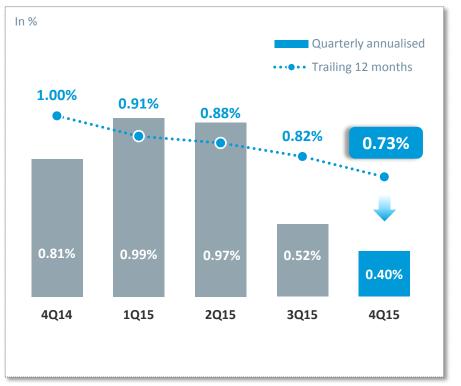
Synergies from Barclays Spain, in €M



- Achievement of cost synergies higher than expected in 4Q:
  - €45M from Barclays (for a total of €115M in 2015 vs estimate of €102M)
  - Departures from 2Q redundancy scheme
- Recurring cost base expected to fall in 2016 as full impact of cost synergies is reflected
- Early delivery of cost-saving plans supports gradual efficiency improvement (C/I ratio<sup>2</sup> ex extraordinaries at 52.6% vs. 54.4% YE14)

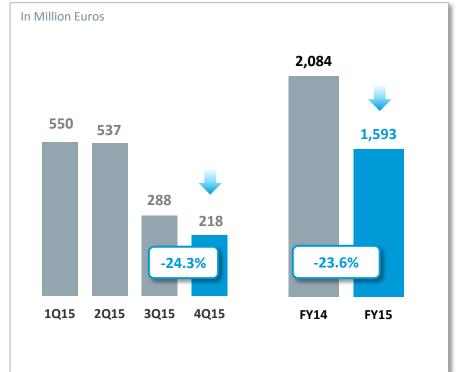


#### Better than expected step-decline in loan loss provisions



#### Cost of Risk<sup>1</sup> reduction gathers pace

#### Loan provisioning down 24% yoy



- CoR down 27 bps in the year outpaces guidance of 80 bps
- Positive trend in asset quality supports expectation of further improvement in 2016



# FY 2015 Results

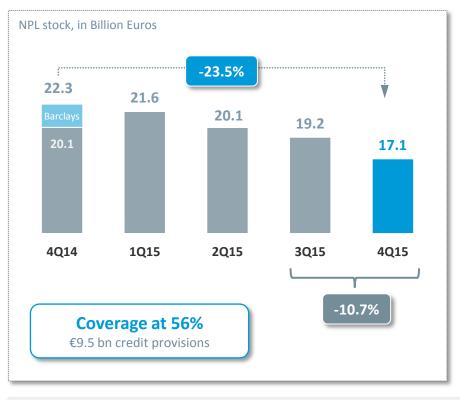
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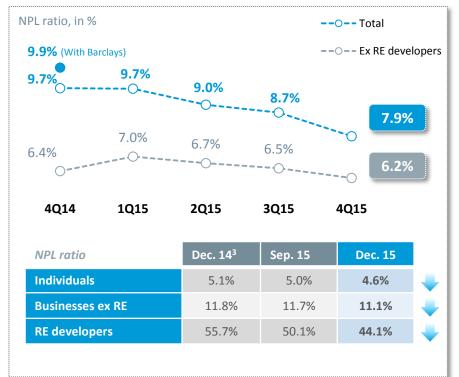
# NPLs down by c. 25% in 12 months and declining across all segments



CaixaBank



#### Falling NPL ratio<sup>1</sup> in all segments



- NPL reduction accelerates due to steep decline in inflows and RE developer wind-down<sup>2</sup>
- NPL ratio at 7.9% (lower than expected and falling 202 bps in the year)
- Comfortable NPL coverage ratio level increases to 56% (+1 pp qoq)

(1) NPL ratio is the ratio of NPLs to total gross customer loans and contingent liabilities as of at the end of the period

(2) Including portfolio sale with both NPLs (€629M) and write-offs (€152M) in 4Q

(3) Pro-forma with Barclays Bank Spain



9.8

2.5

7.3

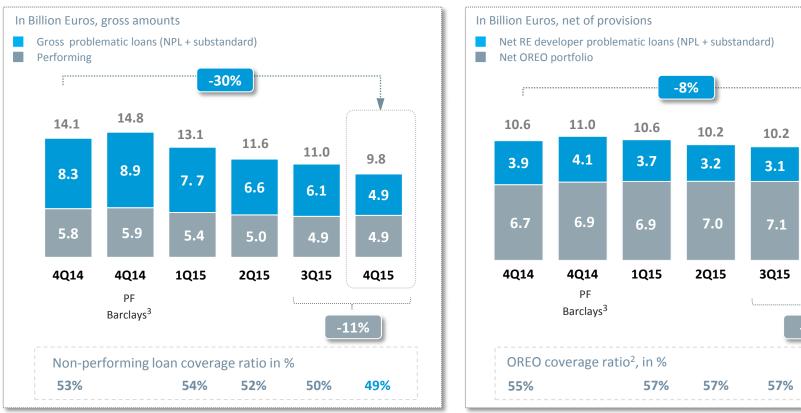
4Q15

58%

### Continued wind-down of non-core RE assets

Net non-performing RE assets<sup>1</sup>

#### **RE developer loans**



- RE developer NPLs fall by 30% YTD mainly on foreclosures and portfolio sales<sup>4</sup>
- Performing RE developer loan book stable at ~€5 bn
- Non-performing RE assets reduction gathers pace in 4Q due to higher disposals and provisioning

<sup>(1)</sup> OREO portfolio and problematic RE developer loans, both net of provisions

<sup>(2)</sup> Loan equivalent coverage ratio, i.e. includes write-downs on conversion to OREO

<sup>(3)</sup> As if Barclays Spain had been consolidated at 31 December 2014

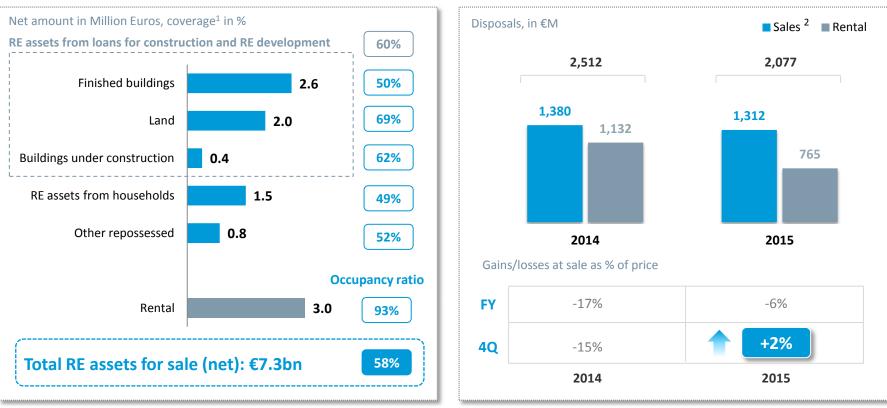
<sup>(4)</sup> Portfolio sale in 4Q including doubtful loans (€629M) and write-offs (€152M)



#### **Foreclosed RE sales reach break even for the first time**

**Commercial focus on value preservation** 





- Better RE fundamentals drive RE asset sales break-even for the first time in 4Q (+2%)
- Progressive stabilisation of stock and prices shifts focus to value-preservation
- Annual sales (+95% qoq) maintained at high levels c.€1.3 bn
- Rental occupancy ratio at 93%



# FY 2015 Results

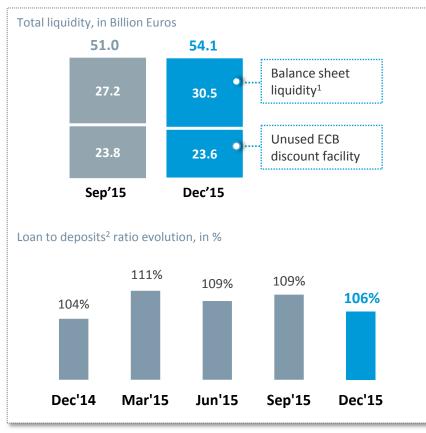
- BEA/GFI disposal agreement
- Commercial activity
- Financial results
- Asset quality
- Liquidity & Solvency
- Final remarks



# **Comfortable liquidity metrics**

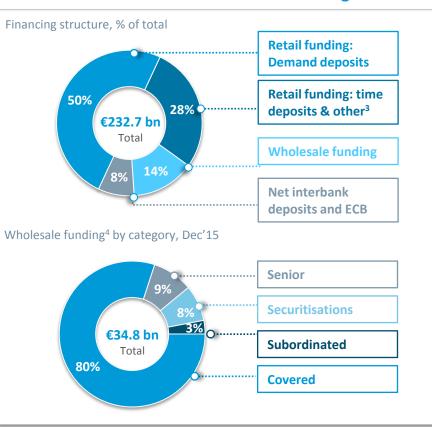
#### Ample liquidity with comfortable LtD ratios...

#### ... and a stable funding structure



#### LCR and NSFR ratios comfortably above target

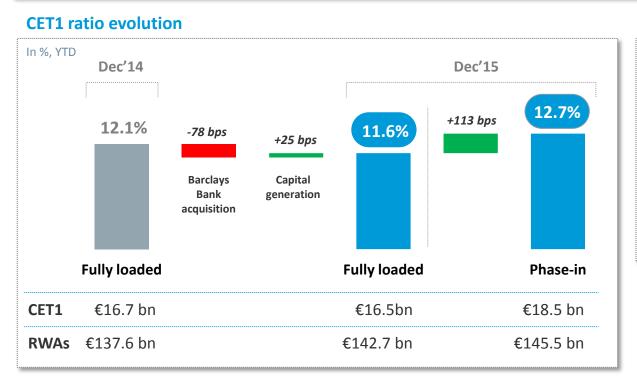
- (1) Balance sheet liquidity: includes cash, interbank deposits, accounts at central banks and unencumbered sovereign bonds
- (2) Defined as: gross loans net of loan provisions (total loan provisions excluding those corresponding to contingent guarantees) and excluding pass-through funding from multilateral agencies/ retail funds (deposits, retail issuances)
- (3) Other includes: subordinated and retail debt securities
- (4) Includes ABS securities and self-retained multi-issuer covered bonds





#### Solvency

#### Capital ratios remain stable in the quarter



#### **Capital ratios**

In % as of December 31, 2015					
	Phase-in	Fully Loaded			
Total capital	15.7%	14.7%			
Leverage ratio	5.7%	5.2%			
CET1	12.7%	11.6%			

#### **CET1 FL stable in 4Q:**

- Capital build-up offset by 4Q one offs
- SREP requirement of 9.31%<sup>1</sup> including additional O-SII consideration of 0.0625%
- SREP disclosure reinforces capital cushion and dividend payment capacity
- Strong solvency position results in comfortable CET1 buffer: ~210 bps fully-loaded

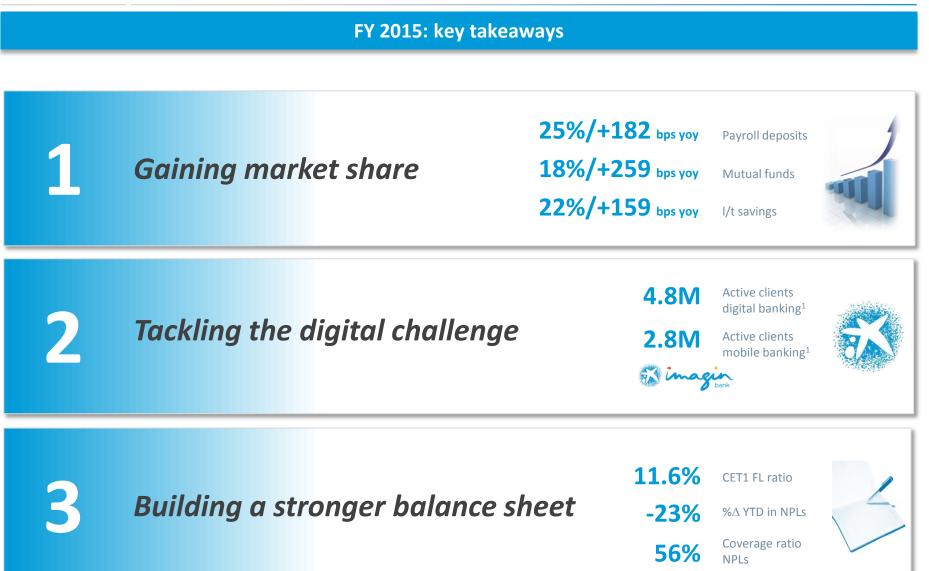
(1) Additional O-SII consideration from January 2016. As of Dec'15, SREP requirement of 9.25%



# FY 2015 Results

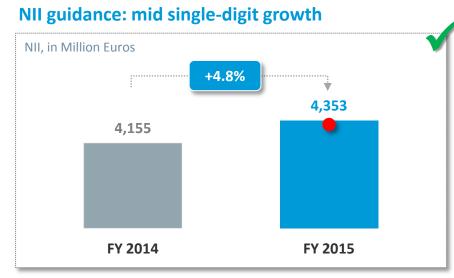
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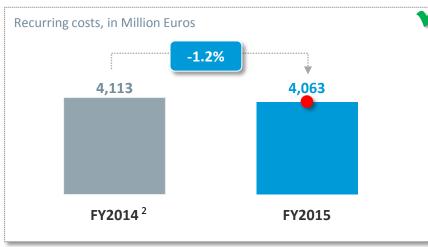




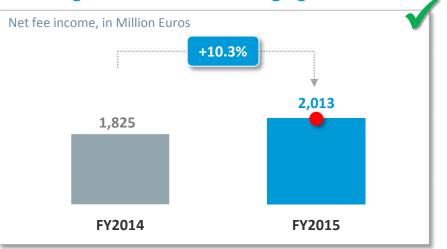
# P&L 2015: delivering on our guidance<sup>1</sup>



#### **Recurring expenses guidance: Flat**



#### Net fees guidance: low double-digit growth



#### Cost of Risk guidance: ~80 bps



Guidance provided.

(1) Latest guidance provided. NII and fee guidance was updated in the results presentation of 1H15

(2) PF with Barclays Spain (on a like-for-like basis)



# 2016: Consolidation of the recovery phase

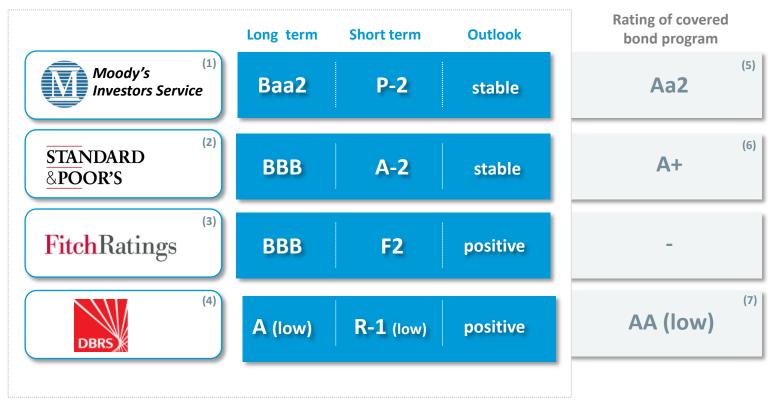
2016 Guidance		Main drivers
NII	(-) Mid single-digit	<ul> <li>Euribor resets (-)</li> <li>Full impact of floor removal (-)</li> <li>Lower contribution from ALCO portfolio (-)</li> <li>Lower funding costs, institutional and retail (+)</li> </ul>
Fees	(+) Mid single-digit	<ul> <li>Growth in insurance and managed funds</li> </ul>
Recurring Expenses	Reduction > 1%	<ul> <li>Full impact of synergies from Barclays</li> <li>Strong focus on operational efficiency</li> <li>Still investing in technology</li> </ul>
Cost of Risk	~50 bps	<ul> <li>Better macro outlook</li> <li>High level of existing provisioning coverage</li> </ul>



# Appendix



# **CaixaBank Credit Ratings**



(1) As of 17/06/15 (2) As of 06/10/15 (3) As of 25/02/15 (4) As of 20/11/15 (5) As of 18/06/15 (6) As of 13/10/15 (7) As of 20/01/16



# **Investment Portfolio**

		Stake	Consolidated carrying amount <sup>1</sup>	Of which Goodwill <sup>1</sup>	€/Share
FINANCIAL STAKES		%	€Bn	€Bn	€
BEA	♠	17.24%	2.2	0.6	4.85
ВРІ	*	44.10%	0.9	-	1.40
Erste		9.92%	1.2	-	27.13
Inbursa	- <b>6</b> -	9.01%	0.9	0.3	1.45

#### **NON-FINANCIAL**

Telefónica	Telefonica	5.01%
Repsol	🗢	12.14%

(1) Consolidated carrying amount of equity of the different entities, attributable to the CaixaBank Group, net of write-downs. Goodwill, net of write-downs



# **Refinanced loans**

As of December 31, 2015	Perfo	rming	Substa	andard	N	PL	То	tal
	€bn	qoq	€bn	qoq	€bn	qoq	€bn	qoq
Individuals	5.4	+8.5%	0.4	-41.0%	2.3	-11.3%	8.1	-2.0%
Businesses (ex-RE) including the self employed	3.7	-1.1%	0.7	-6.5%	3.4	-3.9%	7.8	- <b>2.8</b> %
RE Developers	0.8	+2.1%	0.3	-10.9%	2.0	-15.1%	3.1	-10.7%
Public Sector	1.0	-23.3%	0.1	-41.1%	0.0	+38.9%	1.1	-23.9%
Total	10.9	+1.0%	1.5	-21.9%	7.7	-9.2%	20.1	-5.2%
Of which: Total Non-RE	10.1	+0.9%	1.2	-24.3%	5.7	-6.9%	17.0	-4.1%
Provisions			0.4	-5.3%	3.1	-8.3%	3.5	-8.0%



# **Institutional Investors & Analysts**

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Dow Jones Sustainability Indices In Collaboration with RobecoSAM (





